



58%of turnover in emerging markets

Available in over

190 countries

3.4bn
people use our products every

2021 turnover €52.4billion



13
brands with turnover of over €1 billion

52/48female / male gender balanced

148,000 employees





















































Our Vision is to be the global leader in sustainable business. We will demonstrate how our purpose-led, future-fit business model drives superior performance, consistently delivering financial results in the top third of our industry.











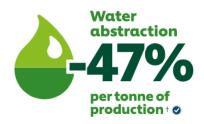




Halve
environmental
footprint of our
products









Enhance the livelihoods of million of people as we grow our business





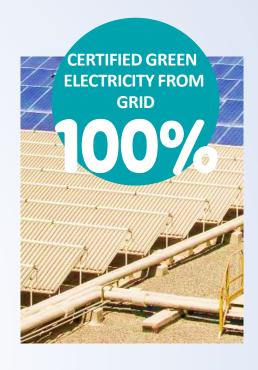




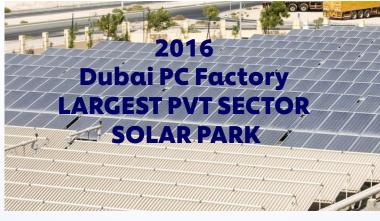


















Climate Commitments

€1 billion Climate & Nature Fund

Net zero emissions from all our products by 2039: from sourcing to sale

Deforestation-free supply chain by 2023

Empower a new generation of farmers and smallholders

Regenerative Agriculture Code for all our suppliers

Biodegradable product formulations <u>and</u> 100 water stewardship programmes by 2030

Fossil Fuel Elimination in Cleaning Products



CARING TODAY for the NEXT SEVEN generations

Plant Friendly Food



Beauty & Personal Care People & Planet Positive





WASTE & PACKAGING COMMITMENTS



COLLECT & PROCESS MORE THAN WE SELL



MENAPACKAGING PROGRESS

>80%

MENA Packaging

Recycle Ready

4%
MENA Packaging PCR
use

U.S.A.

Packaging Impressions
EXCELLENCE
AWARDS





OUR COMMITMENT & AMBITIONS TO FIGHTING CLIMATE CHANGE











Halve the footprint of our products by 2030 against a 2010 baseline



IN OUR OPERATIONS

grid electricity

Transition to 100% renewable heat by 2030

(achieved January 2020)

Phase out high-impact **HFC** refrigerants from cooling systems

Eco-efficiency programmes to reduce energy demand









IN OUR BRANDS & PRODUCTS

Up to 60% reduction in product GHG emissions through concentration and compaction



€1 billion annual sales from plant-based meat and dairy alternatives by 2025-2027

Help protect and regenerate 1.5 million hectares of land, forests and oceans by 2030





Replace fossil-fuel derived carbon with renewable or recycled carbon by 2030 in home care formulations

Cut emissions from energy use in 3 million+ point of sale ice cream cabinets

Share the carbon footprint of every product we sell

ACROSS OUR VALUE CHAIN

Integrated **GHG** roadmaps for all key materials and ingredients















DUBAI PERSONAL CARE FACTORY ENVIRONMENT REDUCTION ACHIEVEMENTS

ACHIEVEMENTS



CO₂ emissions from energy

-84%

per tonne of production

90%
Effluent reuse





Energy Consumption

-22%

per tonne of production

Water abstraction

-14%
per tonne of production



INITIATIVES

IRECs





Maximizing Solar Energy

Technology for Energy Efficiency





Waste
Recycling &
Upcycling

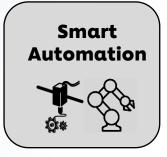


SELECTED AS ADVANCED 4TH INDUSTRIAL REVOLUTION LIGHTHOUSE BY WORLD ECONOMIC FORUM



First WEF 4IR
lighthouse in Unilever;
First non-energy site
in MENA; First & only
site in Dubai

How We Revolutionized Manufacturing



Digital Management & Connectivity



Advanced Analytics



Digital Ways of Working



Cloud Computing & Data



Entrepreneurial Mindset

DPC built software Efficiency Monitoring Systems



Leveraging Unilever's Global Scale

Digital Twin for Innovations with Siemens



Working with Start-ups

CMMS system with a startup "Limble"



Experimental Projects

Using Vision AI for quality control

